

HARVARD MINISTERIAL LEADERSHIP PROGRAM

Ministerial Survey

August 2017

The funders of the Harvard Ministerial Leadership Program have commissioned Helene Perold and Associates to conduct a short survey as part of the external evaluation of the Program.

The purpose of the survey is: (a) To help the evaluator understand the value of the Program to your job as Minister of Health; and (b) Help improve the practical value of the Harvard Ministerial Leadership Program.

We have asked you to provide your name on this questionnaire for tracking purposes only. The information you provide will be strictly confidential and the names of respondents will not be disclosed.

Question 1. Please tell us about yourself.

1a. Your name David Sergeenko 1b. Your country Georgia (Country)

1c. Year in which you attended the Harvard Ministerial Forum in Boston, USA	Indicate with X
2012	
2013	
2014	
2015	X
2016	

1d. Number of years in office as health minister. Indicate with X		
Year started in office	Currently in office?	Year ended in office
2012	Yes No	
	X	

1e. If you are no longer health minister, what is your current position?

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Question 2

2a. Did your participation in the Harvard Program have an effect on your role as a Minister of Health?
 Indicate with X

Yes	No - go to question 5
X	

2b. If yes, please tell us how your participation in the Harvard Program impacted on your role as health minister.

Harvard Program gave me unique opportunity to view Ministers role from different points of Politician, Health Care Manager and Business Process manager.

2c. Please also rate to what extent your participation in the Program had an effect on the following:

As a result of my participation in the Harvard Program:	Indicate with X			
	Strongly disagree	Disagree	Agree	Strongly agree
a. I have been able to advocate successfully for health to be a higher government priority.				X

As a result of my participation in the Harvard Program:	Indicate with X			
	Strongly disagree	Disagree	Agree	Strongly agree
b. I have been able to determine my priorities.				X
c. I have put more effective approaches in place to implement my priorities.				X
d. I am better able to manage performance within the Ministry.				X
e. I use evidence to track progress and make decisions.				X
f. I hold officials accountable for the effective use of health resources.				
g. There is better collaboration between me and the Minister of Finance.				X
h. I am able to achieve greater efficiency in health resource utilization.				X

Question 3

- 3a. Did the health budget increase in the last financial year you were in office? *Indicate with X*

Yes	No
X	

- 3b. If yes, to what extent was this budget increase a result of closer collaboration with the finance minister?

Please indicate with X			
Not at all	Very little	To some extent	Definitely
			X

Question 4

- 4a. Where you able to increase fiscal space for health from government resources as a result of your participation in the Harvard program? *Indicate with X*

Yes	No
X	

- 4b. If yes, to what extent did you use each of the following strategies advocated by the Harvard program to create the fiscal space?

	Strategies used to increase fiscal space for health	Please indicate with X			
		Not at all	Very little	To some extent	Definitely
i	Reallocated funds from unproductive areas of expenditure to areas in line with my priority goals				X
ii	Cut wastage in health expenditure				X
iii	Mobilized more domestic revenue by increasing taxes on tobacco, alcohol, sugar and/or other sources			X	
iv	Worked with the finance minister to make specific allocations to the health budget e.g. for indoor residual spraying, vaccines, ambulance systems or other programs			X	
v	Streamlined block grants to local government to focus expenditure on priority areas.			X	

- 4c. What other strategies (if any) did you use to create fiscal space?

Based on Evidence of effectiveness of Universal Health Care by measuring impact on Basic demographic and Health Care indicators,

we could prove importance to sustain Health Care as Priority of Government.

Question 5

- 5a. If you indicated that participation in the Harvard Program did NOT have any impact on your role as health minister, please tell us why.

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- 5b. Which of the following factors, if any, contributed to the fact that you did not benefit from the Harvard Program?

<i>The Harvard Program did not impact on my role as health minister because ...</i>		<i>Select all that apply</i>
a.	We were overtaken by other urgent priorities	
b.	The systems in our ministry proved to be very difficult to change	
c.	I was not able to secure the political support of my Cabinet colleagues for my health priorities	
d.	I could not convince the Minister of Finance to increase investment in the health sector	
e.	I was appointed to another portfolio in government	

Question 6

6. Please tell us TWO specific and sustainable/long-term initiatives you have undertaken or achieved as a result of your participation in the Harvard Program.

a. Recognition of concept, that Health Care Expenditures is not just "A Money that has been spent without any feedback for State budget" but this is Direct Investment to Economics with significant short, medium and long term positive results.

b. There is no "Perfect Model" for Health Care System and Setting clear and measurable KPI s, as well as close work with other Ministries are Key to Success.

Question 7

7. If you are no longer Minister of Health, please tell us which TWO aspects of the Harvard Program you are able to apply in your current position.

a.

b.

Thank you for your time. Please save your responses and return them to the Principal Evaluator at hperold@hpa.co.za or to Dr Michael R Sinclair at msinclair@hsph.harvard.edu.